



March 31, 2011

Mr. Norton M. Herrick  
Chairman and President  
Herrick Companies, Incorporated  
Suite 370  
Two Ridgedale Avenue  
Cedar Knolls, New Jersey 07927

Dear Norton:

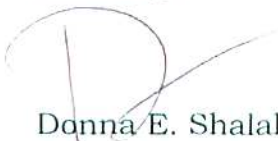
Let me be the very first to congratulate you on attaining membership in the Miami Society, a distinctive honor based on your cumulative giving to the University of Miami.

The Miami Society, established in 2003 by the Board of Trustees, recognizes organizations and individuals who have donated \$10 million or more to further the University's research and academic mission. Please accept the enclosed medallion as a commemorative symbol of your induction into the Society.

We are honored to count you among those whose generous support has helped the University of Miami become an internationally recognized center for higher education. The remarkable generosity of our donors and friends continues to resonate in distinctive ways. We have achieved unprecedented success across our campuses — and your dedication has made all the difference.

On behalf of the Board of Trustees and personally, I express my deepest gratitude for your outstanding commitment to the University of Miami.

Sincerely,



Donna E. Shalala

DES/ler

Enclosure